

Luton Safeguarding Children Partnership

Strategic Business Plan 2025 – 2027 v2

The Luton Safeguarding Children Partnership is driven by the following guiding principles:

- Strong, effective multi-agency safeguarding arrangements do not just happen. They demand an active commitment to collaboration and common purpose.
- Effective protection of children and the promotion of their well-being can only be secured through working together well.
- That safeguarding arrangements for children and young people are robust and are continuously tested and improved.
- Partners provide a focus on priorities, learning from reviews and emerging themes to improve outcomes for children
- Partner agencies value the role of independent scrutiny, hold one another to account effectively and retain are accountable for delivering on the partnership priorities, learning from experience and making practice improvements from reviews

Our vision is that:

- Children and young people are safe at home, in the community and are supported by effective safeguarding systems and processes so that our unborn babies, children and young people grow up in a child friendly town that supports them to be happy, healthy and prepared for adulthood.
- We listen to and support our children, young people and their families and communities to share their lived experiences in order to make the right decisions on our safeguarding system with them.
- Taking a whole family approach we will support our families to be strong, providing adults and children with the tools they need to work together to keep children safe, support each other's goals and achieve long-term change and stability.
- Communities in Luton are engaged and feel confident that children, young people and their families are protected from harm.
- Safeguarding and promoting the welfare of all children and young people is consistent and maintains a focus on the needs of all children and young people living in Luton Borough.

Luton Safeguarding Children Partnership has agreed the following themes to direct its work for Sept 2025 to March 2027:

Safe at Home	<i>Neglect: The risks around neglect will be well understood and practice guidance will support best practice to ensure better outcomes for children.</i>	Pan Beds Neglect Subgroup, Neglect Strategy and Action Plan, to increase the use of the Graded Care Profile 2 and other neglect tools by upscaling of GCP2 and an annual Neglect Conference as well as a Neglect Campaign in February 2025.
	<i>Safeguarding children online and in the digital environment</i>	Golden thread throughout work plans and visible presence of cyber safety within the Pan Beds website, policies and procedures.
	<i>Children impacted by domestic abuse</i>	Pan Beds Strategic Leaders for Domestic Abuse, Luton Community Safety Partnership and Local Domestic Abuse Board and partner assurance reports.
	<i>Emotional wellbeing and mental health</i>	Bedfordshire children and young people Mental Health & Emotional Wellbeing Network and assurance reports on Suicide Prevention
	<i>Special Educational Needs and Disabilities</i>	Thematic at Strategic Board – partnership assurance report and oversight of relevant SEND Thematic Inspection developments
	<i>Child Sexual Abuse: Staff feel more confident to identify and work with young people and families affected by CSA.</i>	Implementation of the NSPCC CSA Snapshot Project. Pan Beds CSA Steering Group to increase awareness of CSA, ensure appropriate training is available, appropriate guidance is in place and
Safe in the Community	<i>Extrafamilial Harm</i>	Contextual Safeguarding, Child Exploitation and Missing, Serious Violence Via Pan Beds Exploitation and Missing Strategic Group and assurance reports.
	<i>Safeguarding in Education</i>	Named Education Lead on Strategic Board. Via Pan Beds Safeguarding Education Group and Safeguarding Education strategy - formal arrangements to work together with education providers through meeting existing education networks at place.
	<i>Male Violence Against Women and Girls</i>	Via scrutiny and performance and assurance reports from Pan Beds VAWG Group and Pan Beds Domestic Abuse Strategic Leaders,
	<i>Transitional Safeguarding</i>	Local place based arrangements and policies needs to focus on preparing for adulthood and better transitions for those in safeguarding processes.
Safe governance, structures and processes	<i>Policy and procedures</i>	Pan Beds Policy and Procedures Group ensure we have thematic practice guidance linked to learning from CSPRs and Rapid Reviews
	<i>Application of Thresholds</i>	Evaluation and review of the Luton Effective Support Strategy in line with Families First for Children approaches. Review and evaluation of Escalation processes through scrutiny and performance reports to Joint Quality Assurance & Learning.
	<i>Information sharing</i>	Pan Beds Tier 2 Information Sharing Agreement to be reviewed in December 2024.
	<i>Effective Multi-Agency Safeguarding Arrangements</i>	Via Revised Multi-Agency Safeguarding Arrangements document, thematic assurance reports to Strategic Board and Joint Quality Assurance and Learning as per forward plan.
	<i>Learning, development and improvement</i>	Via the golden threads of assurance reports, audit, reviews, learning, development, practice improvement and provision of training. Joint Case Review Group, Joint Quality Assurance and Learning Group. Pan Beds Assurance & Improvement Group.
	<i>Independent scrutiny</i>	Golden thread throughout strategic plans and structures. LSCP Yearly Report and Pan Beds Risk Register. Independent Scrutineer and Community / Faith Lay Members.

Annual Partnership Safeguarding Reports:

Child Death Overview Panel (CDOP)

Independent Reviewing Officer (IRO)

Local Authority Designated Officer (LADO)

Multi Agency Risk Assessment Conference (MARAC)

Private Fostering Overview

Assurance Reports:

Child Exploitation

Domestic Abuse

LSCP Scorecard

Safeguarding in Education Report

Section 11 Audit

Voice of Child and Lived experience

Pan Bedfordshire Safeguarding Children Partnership's Structure 2025/2026

Pan Bedfordshire Strategic Leaders of Children's Services Group (4 x year)

chaired by Delegated Safeguarding Partners (DSPs)

The Lead Safeguarding Partners (LSPs) attend twice year to agree priorities and funding, sign off Annual Reports

Bedford Borough Safeguarding Children Partnership.
MASA meeting (x4) and Strategic Board (x4) chaired by DSPs.
Case Review Group (x 6), Performance (x4) chaired by Independent Scrutineer.

Central Bedfordshire Safeguarding Children Partnership.
MASA meeting (x 4) and Strategic Board (x 4) chaired by DSPs.
Performance (x 4) and Case Review Group (x 12) chaired by Independent Scrutineer.

Luton Safeguarding Children Partnership.
SPCSA (MASA) Meeting (x 4) chaired by LSP.
Strategic Board (x 4) chaired by DSPs.
Joint Case Review Group (x 6)
Quality Assurance, Learning & Scrutiny (x6) Chaired by HoS QA

Pan Bedfordshire Children's Assurance & Improvement Group (4 x year)

Chaired by Independent Scrutineer and responsible for scrutinising safeguarding effectiveness and the coordination of improvement activities.

Pan Bedfordshire Neglect Group (4 x year)

Chaired by Andrew Skea (NSPCC). Themes: Physical neglect - Educational neglect - Emotional neglect - Medical neglect - Supervisory neglect - Environmental Neglect. There may also be some task and finish groups to address themes and work streams.

Pan Beds Safeguarding Education Group (4 x year)

Chaired by LA Chief Officer Education. Themes: S175 audit, Safeguarding Boards in Schools, Safeguarding/Exclusions, Child on Child Abuse, Radicalisation. There may also be some task and finish groups to address other themes and work streams.

Pan Bedfordshire Policy and Procedures Group (2 x year)

Chaired by Sally Stocker. Task and Finish Groups will undertake the work as appropriate.

Pan Bedfordshire Child Exploitation and Missing Group (4 x year)

Chaired by Jonathan Churchill. The purpose of the Group is to monitor and evaluate the effectiveness of the strategic and operational multi-agency response to Exploitation and Missing across Bedford Borough, Central Bedfordshire, and Luton. There may also be some task and finish groups to address themes and work streams.

Pan Bedfordshire Child Sexual Abuse Steering Group (4 x year)

Independent Scrutineer and Task and Finish Groups will undertake the work as appropriate.

Pan Bedfordshire Voice of the Child Group (4 x year)

Chaired by Sarah Mortimer. The voice of children and young people is a golden thread throughout our work,. The Group actively seeks to ensure that our partner agencies are seeking the voice and lived experiences of children and young people when they are developing their services through a range of approaches including an annual conference. There may also be some task and finish groups to address themes and work streams.

Pan Bedfordshire webinars to share the learning from Reviews and audits.

(Frequency to be agreed)

Annual ICON conversation will report in to the Pan Beds Neglect Group

Golden threads throughout the individual Partnership's and Pan Bedfordshire Groups:

Voice & engagement of children young people and their families

Child Exploitation and Missing

Cultural Competency

Data monitoring and analysis

Effective application of thresholds and alignment of place-based MASH/IFD interface

Impact of Domestic Abuse on children and young people

Impact of emotional wellbeing and mental health on young people

Impact of Neglect on children and young people

Learning from practice reviews

Legal Literacy

Links to other Partnerships action plans & strategies

Multi-agency & single agency audits

Preparing for Adulthood

Safeguarding aspect of attendance and exclusions

Stable Homes Built on Love and the Family Help model

Voice & engagement of frontline practitioners including the voluntary, community or social enterprise organisations.